

EXHIBIT 45

Sullivan, Harry Leo

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Nashville, TN

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UNITED STATES DISTRICT
FOR THE DISTRICT OF MASSACHUSETTS

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IN RE: PHARMACEUTICAL) MDL NO. 1456
INDUSTRY AVERAGE WHOLESALE) CIVIL ACTION
PRICE LITIGATION) 01-CV-12257-PBS
THIS DOCUMENT RELATES TO)
U.S. ex rel. Ven-a-Care of)
of the Florida Keys, Inc.)
v.) No.06-CV-11337-PBS
ABBOTT LABORATORIES, INC.,)
-----X

(cross captions appear on following pages)

Deposition of HARRY LEO SULLIVAN

Volume I

Nashville, Tennessee

Tuesday, March 12, 2008

9:05 a.m.

Henderson Legal Services, Inc.

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<p style="text-align: right;">Page 58</p> <p>1 you're talking specifically about a MAC process?</p> <p>2 Q. The data that would tell me essentially</p> <p>3 what was paid and how it was determined what</p> <p>4 would be paid.</p> <p>5 A. Nothing in the computer will tell you</p> <p>6 how the price was determined. But there should</p> <p>7 be records of -- because that was all manually</p> <p>8 input at that time. And I, I'm the one that did</p> <p>9 it.</p> <p>10 I would literally go -- I could log</p> <p>11 into the mainframe and change prices. It would</p> <p>12 put a date on there. It would even print an</p> <p>13 audit trail, of any changes, because, you know, I</p> <p>14 had a user name and anything I did in that</p> <p>15 computer there was an audit trail printed out to</p> <p>16 -- and I guess, I would assume, some taped copy</p> <p>17 as well.</p> <p>18 And you needed that because, and you</p> <p>19 needed historical information in the claims</p> <p>20 processing system because Medicaid claims</p> <p>21 typically can be submitted all the way back 365</p> <p>22 days a year.</p>	<p style="text-align: right;">Page 60</p> <p>1 with multi-source drugs. One, is that we didn't</p> <p>2 pay too much. And, two, is that we paid enough</p> <p>3 to insure an incentive for pharmacists to take</p> <p>4 the extra step to, if necessary, call a physician</p> <p>5 and get the prescription changed to a multi-</p> <p>6 source drug.</p> <p>7 Q. And when you talk about an incentive</p> <p>8 you're talking about a financial incentive?</p> <p>9 A. Yes.</p> <p>10 Q. And what kind of financial incentive</p> <p>11 would you provide?</p> <p>12 A. What, what I tried to make sure I did</p> <p>13 during this time, this -- I would say from '89 to</p> <p>14 '94, was, was make sure that there, there was</p> <p>15 profit to be made for a pharmacist for dispensing</p> <p>16 generic drugs. It -- these, these folks are</p> <p>17 pretty savvy.</p> <p>18 If I'm paying based on what I have</p> <p>19 submitted to HFCA at the time or CMS today on a</p> <p>20 state plan that says I will pay AWP minus 10 plus</p> <p>21 \$4 or 3.91 or \$4, whatever, for a brand name, and</p> <p>22 I'm setting MAC prices on the corresponding</p>
<p style="text-align: right;">Page 59</p> <p>1 But you may have cases like SSI</p> <p>2 determination that may take two or three years</p> <p>3 for the patient to be determined SSI eligible,</p> <p>4 automatically Medicaid eligible, and they can</p> <p>5 submit back from the beginning of that</p> <p>6 determination period all their pharmacy claims.</p> <p>7 So you have to be able to process those</p> <p>8 claims and pay the price that was appropriate at</p> <p>9 that time of dispensing.</p> <p>10 There should be records of that.</p> <p>11 Q. We'll talk about the MAC program a</p> <p>12 little bit later, but if you wanted to change a</p> <p>13 price for a particular drug, you had the ability</p> <p>14 to go into the computer and change the price?</p> <p>15 A. Yes. I did. I don't -- I wouldn't say</p> <p>16 that was true in every state.</p> <p>17 Q. Okay. What authorities, if any, would</p> <p>18 you have to go through in order to change a price</p> <p>19 for a particular drug?</p> <p>20 A. That was my responsibility. I, I, I</p> <p>21 would do it as part of my job, as part of making</p> <p>22 sure that -- two things occurred, particularly</p>	<p style="text-align: right;">Page 61</p> <p>1 generic that pay the pharmacist his or her net</p> <p>2 cost, it's not going to take them very long to</p> <p>3 figure out which drug to process.</p> <p>4 When they can buy the drug at, you</p> <p>5 know, AWP minus 18, 20, 22, versus selling it at</p> <p>6 cost plus a dispensing fee, they're going,</p> <p>7 they're going to figure that out. And I'm</p> <p>8 shooting myself in the foot from a budget</p> <p>9 standpoint, from a, trying to be a responsible</p> <p>10 manager for the state's taxpayers.</p> <p>11 So you, you want to -- you want there</p> <p>12 to be some measure of profit, some incentive over</p> <p>13 and above a dispensing fee, to incentivize</p> <p>14 pharmacists to use the generic.</p> <p>15 Q. We'll talk about some other</p> <p>16 communications that you have had with some other</p> <p>17 state Medicaid programs, but was that issue</p> <p>18 creating a financial incentive to promote the use</p> <p>19 of multiple-source drugs something that you</p> <p>20 discussed with other state pharmacy</p> <p>21 administrators?</p> <p>22 A. Maybe at national meetings where there</p>

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<p style="text-align: right;">Page 62</p> <p>1 might be some, some discussion on, you know, 2 brand versus generic, or to use a MAC or not to 3 use a MAC. 4 You also have issues in different 5 states of do they allow dispenses written? Do 6 they have a two-line prescription form? Or what 7 are their particular guidelines for physicians 8 and pharmacists when it comes to being able to 9 substitute a generic? So, but I don't remember 10 saying, you know, I'm paying 2 cents apiece for 11 generic penicillin, what do you pay? What -- I 12 don't, I don't think anybody ever did that. 13 Q. From your experience, do you think it 14 was well accepted amongst the Medicaid pharmacy 15 administrative community that you would want to 16 pay some profit on multiple-source drugs to 17 incentivize their use? 18 MS. DAMOULAKIS: Objection. 19 A. It's just so fundamental, I don't 20 remember discussing that with anybody. I think 21 it's just -- it's something you -- you know, I 22 mean it's just -- makes good sense. I don't, I</p>	<p style="text-align: right;">Page 64</p> <p>1 any representatives from CMS then known as HFCA. 2 A. I couldn't name any individual in HFCA 3 or CMS, and I don't remember -- and I couldn't 4 tell you the exact time. I would say in the, in 5 the early Nineties HFCA putting directives out to 6 the state, and it was, it was as if they're 7 suggesting that, you know, we're going to be 8 looking -- kind of giving you a heads-up, the way 9 they would do with, with policy. That, you know, 10 we're aware that a lot of states are, are paying 11 AWP minus 5 or whatever. And we really think 12 that y'all need to get to maybe 10 percent. I 13 don't know where -- you know, if OIG or somebody 14 gave them some number. They wanted everybody to 15 get to 10. Or some convoluted calculation of WAC 16 or acquisition costs or however you could get 17 there that would demonstrate to HFCA that you're 18 doing about AWP minus 10. 19 Tennessee was -- and this may -- there 20 may be various constraints on other states. For 21 example, some state may -- reimbursement may be 22 subject to legislation within the state. May</p>
<p style="text-align: right;">Page 63</p> <p>1 don't remember any specific discussions with 2 anybody on, you really need to make it profitable 3 so that they will have an incentive to use it. 4 BY MR. TORBORG: 5 Q. In your view it's just one of those 6 fundamental tenets of how you operate a state 7 Medicaid pharmacy program. 8 A. One of my bosses long ago told me that 9 the color of health care is green, and that's 10 true. 11 Q. In your time as the director of 12 pharmacy services, did you have communications 13 with the federal government concerning drug 14 payments? 15 A. I don't know in what context you would 16 -- I mean can you -- is there another way you can 17 ask that question? 18 Q. I'll try. 19 In determining how much the state 20 should be paying for drugs, both as an ingredient 21 cost component and as a dispensing cost 22 component, did you have discussions with the --</p>	<p style="text-align: right;">Page 65</p> <p>1 have to be legislated. It may be up to the 2 Medicaid director or the pharmacy director, it 3 may be tied to a cost-to-dispense study from a 4 state university, college of pharmacy, or 5 something like that. So it -- I'm sure it varied 6 wide, widely from state to state on their 7 flexibility to comply with, with such a -- and it 8 wasn't a mandate at that time. But it was -- you 9 could clearly tell that HFCA was wanting 10 something done with reimbursement for pharmacy 11 services that, that I guess saved money or more 12 closely approximated what people were really 13 paying for drugs. 14 Q. You made a comment or some comments 15 about some of the -- tell me if I'm paraphrasing 16 you wrong here -- but there might be some 17 roadblocks that would come between a state 18 pharmacy director and wanted to comply with what 19 HFCA wanted to do. Is that fair to say? 20 A. Well, no, ultimately, in Tennessee, for 21 example, at that time, and really pretty much 22 still today, two-thirds of the bill's paid by the</p>

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<p style="text-align: right;">Page 106</p> <p>1 compendia were matching the actual market prices 2 as they lowered on generic drugs? 3 A. For multi-source drugs? 4 Q. Yes. 5 A. I had no knowledge, and I didn't care 6 because if it was up to me, I think, as my job, 7 to find out what the net cost was to the 8 pharmacist. 9 Two things, availability, statewide, in 10 Tennessee, of the generic, and, secondly, what 11 are they paying? I have to know that in order to 12 get back to what we were talking about earlier, 13 providing the proper incentive to dispense 14 generic for the pharmacist to do whatever 15 intervention was necessary with either the 16 patient or the physician, or both, to get the 17 generic substitution accomplished. 18 Q. Now where would you get the information 19 that you would use in the MAC program regarding 20 what pharmacists were -- pharmacies were actually 21 paying for drugs? 22 A. My, my system was, was not very</p>	<p style="text-align: right;">Page 108</p> <p>1 Then I took that information, and never 2 going to take at one source completely at face 3 value, then I would call three or four -- I used 4 independent pharmacists in different parts of the 5 state, and I called. And I said, I understand, 6 and I wouldn't mention that particular 7 distributor. They never knew where I got my 8 numbers. The pharmacists never knew where I got 9 my numbers. But I would say, I'm thinking, I 10 believe that you can get this new generic, or 11 whatever it is, for five dollars a hundred, and 12 I'm going to set the MAC at 7.50 a hundred. Does 13 that give you any heartburn? And that's the way 14 I did business. 15 These, I trusted these people, 16 obviously. But there are three different sources 17 there who are on the front lines in a pharmacy 18 who are running a business, who they have a 19 personal stake in. That's why I went to 20 independents. And then the distributor, who is 21 selling. And who over the course of that 22 interaction I never found them to be anything but</p>
<p style="text-align: right;">Page 107</p> <p>1 sophisticated or very scientific, but nonetheless 2 believe it to have been very effective. 3 What I did was, I knew I had a contact 4 within the largest generic distributor in our 5 area, and one of the most -- one of the more 6 popular. Again during this time that I, that I 7 was setting MAC prices, rather than MCOs or PBMs, 8 the, the best deal on generic weren't coming 9 from, from big wholesalers. They were coming 10 from generic distributors. 11 So I had contacts within this one 12 particular company who would tell me, who would 13 first of all keep me apprized any time they, they 14 were able to distribute new generic drugs, also 15 give me information if, if there was some problem 16 with an existing generic drug's availability, and 17 also tell me and give -- send me catalogs that 18 they sent to the pharmacists and then tell me 19 additionally what am I looking at for this drug 20 X, Y, Z, what does a hundred of them cost a 21 pharmacy? I didn't look at Red Book or Blue Book 22 or First Data; I called the people that sell it.</p>	<p style="text-align: right;">Page 109</p> <p>1 honest. 2 So -- and you can, you can quickly tell 3 if you have got something set too low, the phone 4 will ring. 5 So that -- and then I just -- I built 6 in a little, 30 percent or whatever, profit to a 7 generic MAC. But I would immediately MAC -- AWP 8 was irrelevant. For generic drugs. 9 Q. And did you have a practice for doing, 10 for doing this process for all generic drugs? 11 A. Yes. 12 Q. And you did this all by yourself. 13 A. Yes. 14 Q. One person? 15 A. Yes. 16 Q. And you had other duties as well, -- 17 A. Yes. 18 Q. -- correct? 19 A. Yes. 20 Q. And tell me a little bit about -- 21 A. Of course, you know, I, when I went to 22 work there in '89 we already had a MAC program.</p>

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<p>1 Tennessee was I still believe the first state to 2 have a MAC, long before the Feds put in the 3 federal limit program. And so it wasn't like I 4 had to suddenly do a thousand drug MACs and do 5 all those -- gather all that data and do those 6 calculations. It's as they come out. You stay 7 on top of it.</p> <p>8 Q. Um-hum.</p> <p>9 A. Okay? There aren't, you know, a 10 hundred different generics coming out each month 11 or something.</p> <p>12 Q. And did you have a system that you used 13 to, for lack of a better word, crosswalk various 14 generic products from different manufacturers to 15 the same number --</p> <p>16 A. Yes.</p> <p>17 Q. -- or something like that?</p> <p>18 A. Yes.</p> <p>19 Q. How did you do that?</p> <p>20 A. There were two, during my career there 21 were two, (coughs) excuse me, different time 22 frames where prior to OBRA -- the full</p>	<p>1 to, I had to go through and literally this was a 2 hands-on thing, too, crosswalk, build crosswalks 3 between -- well, let me, let me go back. I don't 4 want to make this too convoluted.</p> <p>5 We would get updates from I believe 6 Blue Book at that time, which later became First 7 DataBank, I think, through the claims processing 8 system, for all drugs, pricing information, AWP's. 9 For brand and generic. But we MACed all the 10 generic. So that was overridden into a different 11 column for the claims processing system that 12 recognized for this drug there is a MAC, and 13 that's how it pays, all right?</p> <p>14 So all the NDCs went into those codes, 15 those five-digit codes. We had to totally swap 16 that in the system when you had to go to online 17 claims processing and develop invoices for the 18 rebates.</p> <p>19 So had to take every one of those five- 20 digit, digit codes and made sure they were all to 21 the right NDC numbers, just totally flip-flopped 22 the whole system.</p>
Page 111	Page 113
<p>1 implementation of OBRA '90 from a claims 2 processing standpoint for electronic claims 3 processing. We were still accepting paper back 4 in '89-90. And at that point in time -- and 5 again we had a very restricted formulary. We had 6 a five-digit code for every drug, be it brand 7 name or generic. There was -- you know, if there 8 were 15 different manufacturers of penicillin, 9 250 milligrams, they all had the same code. I 10 didn't care which manufacturer the pharmacy used, 11 per se. They bill me penicillin 250 with one 12 five-digit code. And I maintained those codes 13 and maintained them in the fiscal agent's claims 14 processing system. I did all the updates to 15 that.</p> <p>16 Then along came OBRA '90, on top of 17 having the, the mandate of going to electronic 18 claims processing, you're suddenly cognizant of 19 the fact that you have to collect for invoicing 20 purposes NDC level data to get the rebates you're 21 due through the process.</p> <p>22 So what we did then was switch -- I had</p>	<p>1 Q. Why did Tennessee go through all this 2 trouble?</p> <p>3 A. Well, it was just you had -- I, I think 4 part of it was resistance to move to computers. 5 At that time, for example, when we first went to 6 online claims processing, we had I want to say 7 3,000 pharmacies in the state that participated 8 in Medicaid, and FirstHealth, we made FirstHealth 9 buy like 250 laptops. And we just -- we 10 delivered to drugstores that didn't even have 11 computers. They were processing just on 12 typewriter --</p> <p>13 Q. Um-hum.</p> <p>14 A. -- and keeping old records.</p> <p>15 But there was, there was some 16 resistance to move from, from a paper system even 17 in the -- in the -- those that had computers 18 didn't have the capability to be online. They 19 had computers that would, once a month, print out 20 on a dot matrix printer on triplicate forms that 21 we sent them all the Medicaid claims and mailed 22 them in to us, and there would be then data</p>

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<p>1 entered into our system, and then paid 2 eventually. 3 Just resistance to change, I guess. 4 Q. Did you -- did you have any involvement 5 when the MAC program was first started in 6 Tennessee? 7 A. It preceded me. 8 Q. And do you have any insight as to the 9 amount of labor involved to get the process 10 underway? 11 A. It would have been significant, but not 12 anything like you started from square one today, 13 because, number one, there weren't that many 14 drugs. Weren't that many multi-source drugs. 15 And we had a very restrictive formulary. So even 16 if there was -- for a lot of drugs, even if there 17 was a generic alternative, even the generic 18 wasn't covered. 19 Q. When you were the director of pharmacy 20 services, Tennessee Medicaid, from '89 through 21 2004, save the, the nine months, did you believe 22 that you had no choice but to use the AWP's and</p>	<p>1 about brand name in your original question. 2 I keep the two totally separate. I 3 have never reimbursed anybody for generic based 4 on AWP. 5 Q. So would it be fair to say that you 6 believed you had another choice to set 7 reimbursement rates for generic drugs? 8 A. Oh, yes. 9 Q. Apart from the compendia. 10 A. Yes. Yes. I'm sorry. 11 Q. You mentioned federal upper limits in 12 one of your previous questions. I think we both 13 know what that's, what that's all about. 14 Did you become aware at any point 15 during your work with Tennessee that CMS 16 apparently deliberately did not establish federal 17 upper limits for intravenous and injectable drug 18 products? 19 MR. DRAYCOTT: Objection. 20 A. I wouldn't say that I ever knew that 21 they intentionally didn't do that, but I -- you 22 know, the -- I don't remember -- I don't remember</p>
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<p>1 the compendia to set payment rates for generic 2 drugs? 3 MR. DRAYCOTT: Objection. 4 A. Had no choice. As -- well -- 5 BY MR. TORBORG: 6 Q. When you say you had no choice, what do 7 you mean? 8 A. That was your question, I think, you 9 had -- 10 Q. Did you believe that there was no other 11 practical alternative but to use what was in the 12 compendia -- 13 MR. DRAYCOTT: Objection. 14 BY MR. TORBORG: 15 Q. -- to reimburse generic drugs? 16 A. It was, it was the most expedient is 17 all I would say. And it was going when I got 18 there, and I would say an industry standard that 19 we, that we -- a wheel we couldn't reinvent. 20 Q. But you used a MAC program to reimburse 21 generic drugs; is that right? 22 A. Yeah. Now I thought you were talking</p>	<p>1 injectables being part of the FUL, but it could 2 have been. I, I just don't remember that. 3 Again, that's another thing that, in 4 Tennessee, and I'm sure this will vary again from 5 state to state, in Tennessee we chose, for 6 example, in a physician's office, under certain 7 settings, or home health is probably a better 8 example, certainly certain drugs and other 9 things, all of them, we wanted to run through the 10 pharmacy program. For several reasons. The 11 reimbursement for drugs on like a HFCA 1500 or 12 whatever the -- would have happened from a home 13 health agency to a home health division within 14 TennCare to process, those folks had no clue that 15 if -- what the difference between what was billed 16 and what should be paid should be. So typically 17 a hundred percent of bills was paid. So we 18 didn't want, didn't want that situation. We 19 wanted it to certainly be fair, but wanted most 20 of those things to come through the pharmacy 21 program to control costs. 22 So in the instance of IV solutions or</p>

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<p style="text-align: right;">Page 150</p> <p>1 concerns on whether or not the payment for these 2 kind of therapies was, was adequate? 3 A. Well, my opinion, particularly in the, 4 in the home health arena, was -- and during this 5 specific time period, the growth in Tennessee was 6 such of those type of providers that it wouldn't 7 -- that wouldn't -- not lead you to believe that 8 the reimbursement for Medicaid was inadequate. 9 When people are hollering and screaming 10 or you have trouble getting providers to take 11 care of your patients is when that was more 12 likely a concern. 13 Q. Well, do you know when the home 14 infusion business really started taking off? 15 A. Well, it certainly took off in the 16 early Nineties. And I can't remember -- and 17 Tennessee was a little bit different because we 18 very purposely avoided expansion of home 19 community based services under the Medicaid 20 program because the vast majority of the patients 21 who would receive those services were dual 22 eligibles, which meant they had Medicaid and</p>	<p style="text-align: right;">Page 152</p> <p>1 they're talking about when they talk about a 2 compounding fee? 3 A. Yes. 4 Q. And what, what is that? 5 A. Well, certain, be it -- I mean you can 6 compound IV drugs if you have the right equipment 7 and filters and hoods to keep it, make it a 8 sterile product. 9 And you can compound drugs for 10 inhalation. If you have, again, the right 11 equipment, similar to what would be in a 12 hospital, to, to handle sterile products. 13 And you take the raw ingredient and 14 mimic whatever, generally, the brand name or the 15 innovator product was. 16 Q. And do you know in Tennessee, either 17 before TennCare or after TennCare was paying a 18 compounding fee for IV? Do you know if that was 19 something that was being paid? 20 A. Ah, no. But there's, there's ways to 21 pay it without, without having a separate -- you 22 know, I noticed on here that one form is for</p>
<p style="text-align: right;">Page 151</p> <p>1 Medicare. And Medicare home health was, was 2 truly exploding. We had hundreds of providers in 3 Tennessee of home health services. I dare say 4 there's, you know, maybe 20 now. Because there 5 was, there was indeed a bonanza on the Medicare 6 side in Tennessee. Other states didn't face it 7 quite as -- if they had chosen to expand or had 8 very aggressive home community-based services 9 through Medicaid, might have had a little bit 10 different policy issues. We purely shifted to 11 Medicare, cost shifted to Medicare, with the 12 duals. And so it wasn't maybe not as, as intense 13 on a Medicaid issue in Tennessee as it might be 14 elsewhere is what I'm saying. 15 Q. The page starting with -- at 425 and 16 then going over to 426, there is a discussion of 17 what some states are doing in the home IV 18 reimbursement area, Minnesota indicates 19 compounding or a dispensing fee of \$8 for IV 20 drugs, and then Washington indicates that they're 21 paying a compounding amount, Ohio as well. 22 Do you have an understanding of what</p>	<p style="text-align: right;">Page 153</p> <p>1 payment, one form is for reimbursement of 2 supplies, one form is for -- you know, they're, 3 they're making a variety to submit multiple 4 forms. And I wouldn't -- I can't tell you a 5 specific product or specific time period, but one 6 of my strategies was in issues like this, where 7 compounding was involved, I didn't want to go 8 down the road, at least in the early Nineties, of 9 getting into paying for compounded prescriptions, 10 because that can -- that could range from a 11 sterile product all the way down to an ointment, 12 okay? 13 And, and our claims reimbursement 14 system hadn't evolved to the current NCPDP 15 sophistication of today. So it was very hard to 16 put in a, a set compounding fee for what, what 17 products? 18 One may take a minute to make, one may 19 take an hour and a half. 20 So getting back to, to the MAC issue, 21 some, sometimes for certain products in this 22 arena, you would take that into account for the</p>

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<p style="text-align: right;">Page 154</p> <p>1 MAC.</p> <p>2 For example, I might say, I'm not</p> <p>3 paying for the tape that you use to hold the IV</p> <p>4 needle into place. I'm not paying for the IV</p> <p>5 needle or the tube set. I'm not going to -- I</p> <p>6 don't want bills for that. I know you've got to</p> <p>7 do it to administer this drug. So we're going to</p> <p>8 add on the cost of this drug X, because I know</p> <p>9 this, this and this always goes with it, and I</p> <p>10 know there is a fixed cost for that, but I don't</p> <p>11 want five bills. I want 10 different places.</p> <p>12 Bill me for the drug. And I'll make sure that</p> <p>13 the -- whatever the MAC is incorporates all your</p> <p>14 other costs. And you have to talk with providers</p> <p>15 and know what that is. I mean, you know.</p> <p>16 Q. So, in short, you would use the payment</p> <p>17 for the drug itself to cross-subsidize other</p> <p>18 things that might need to be paid to fairly --</p> <p>19 A. And that would include compounding.</p> <p>20 Q. And it may include nursing services</p> <p>21 that were not included, things of that nature?</p> <p>22 A. (Nodding yes.)</p>	<p style="text-align: right;">Page 156</p> <p>1 addressed in this letter. I don't know. It</p> <p>2 seems to talk about different states, but I'm</p> <p>3 sure there were varying levels of complexity in</p> <p>4 the billing process, and what was and wasn't</p> <p>5 billable and what was and wasn't included, but I</p> <p>6 don't know it and I didn't discuss it with folks.</p> <p>7 Q. Have you heard the term cross-subsidy</p> <p>8 or cross-subsidization in the context of pharmacy</p> <p>9 reimbursement?</p> <p>10 A. No, not -- no, I haven't.</p> <p>11 Q. I'm going to show you another, another</p> <p>12 -- going to mark that as another exhibit.</p> <p>13 MR. TORBORG: I think this is 578.</p> <p>14 (Exhibit Abbott 578 marked.)</p> <p>15 BY MR. TORBORG:</p> <p>16 Q. For the record, what we have marked as</p> <p>17 Exhibit 578 bears the Bates numbers HHC 002-0400</p> <p>18 through 407. It's another Medicaid pharmacy</p> <p>19 bulletin. This one dated January-February of</p> <p>20 1988.</p> <p>21 Mr. Sullivan, if I could ask you to go</p> <p>22 to Bates page ending in 402. In particular the</p>
<p style="text-align: right;">Page 155</p> <p>1 Q. Did anyone in the federal government</p> <p>2 ever tell you that you were not allowed to do</p> <p>3 that?</p> <p>4 A. No.</p> <p>5 Q. And if they had told you that, what</p> <p>6 would you have said?</p> <p>7 A. That I wasn't allowed to pay for</p> <p>8 compounding or --</p> <p>9 Q. That you weren't allowed to use the</p> <p>10 payment for the drug to cross-subsidize those</p> <p>11 other services or supplies.</p> <p>12 A. If they had told me I couldn't do it,</p> <p>13 what would I do?</p> <p>14 Q. Yes.</p> <p>15 A. I would have had to have found another</p> <p>16 way to, to handle the billing.</p> <p>17 Q. But they never told you that.</p> <p>18 A. No.</p> <p>19 Q. Do you know if other states were doing</p> <p>20 -- were adopting similar type strategies to run</p> <p>21 the programs?</p> <p>22 A. No, I don't -- I mean it may be</p>	<p style="text-align: right;">Page 157</p> <p>1 discussion on the first full paragraph about</p> <p>2 Montana Medicaid. Do you see that?</p> <p>3 A. Yes.</p> <p>4 Q. Where it says, Similarly, Montana</p> <p>5 Medicaid compensates for the additional time and</p> <p>6 expense of dispensing compounded drugs by</p> <p>7 allowing the provider's usual and customary</p> <p>8 charge up to 2.5 times the cost of ingredients,</p> <p>9 paren, reimbursement for other outpatient drugs</p> <p>10 is a lower of AWP minus 10 percent, or the cost</p> <p>11 of the drug, end paren. Do you see that?</p> <p>12 A. Yes.</p> <p>13 Q. Is that the, the type of thing that</p> <p>14 Tennessee was doing?</p> <p>15 A. It's a different approach to -- yeah.</p> <p>16 Make -- paying the provider for the, for the</p> <p>17 compounding without -- and setting a limit on</p> <p>18 what I will pay up to two and a half percent.</p> <p>19 It's just a different, different twist.</p> <p>20 Q. Does it -- does this refresh your</p> <p>21 recollection about any other types of approaches</p> <p>22 like this that other states were using?</p>

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<p style="text-align: right;">Page 166</p> <p>1 exhibit. 2 (Exhibit Abbott 579 marked.) 3 BY MR. TORBORG: 4 Q. For the record what we have marked as 5 Abbott Exhibit 579, bears the Bates numbers HHC 6 902-0657 through 65, excluding 61 and 62. 7 A. Hmm. 8 Q. Mr. Sullivan, I take it from your 9 reaction to the document that you're familiar 10 with at least some of the material contained 11 within this? 12 A. Well, it's just interesting that you 13 threw this out right after you asked the previous 14 question. That's why, what made me giggle. 15 Q. If you would take a look at that and 16 let me know if you're familiar with any of these 17 documents and then I'll ask you some questions 18 about it. 19 A. Okay. 20 Q. I'll be starting with 660 and then 21 working my way sort of chronologically through 22 the document.</p>	<p style="text-align: right;">Page 168</p> <p>1 another customer. 2 A. That's right. 3 Q. And an organization called the national 4 association of trained drug stores took exception 5 to that. 6 A. To say the least. 7 Q. And indicated that was not consistent 8 with the moratorium that had been put on changes 9 to drug reimbursement in the OBRA '90. 10 A. OBRA '90, yes. 11 Q. And then there was some communication 12 from the regional office of HFCA to your office, 13 or Tennessee Medicaid. 14 A. (Nodding yes.) 15 Q. And then there is some correspondence 16 that you may not have been aware of from the 17 regional office to HFCA headquarters. 18 A. Um-hum. 19 Q. Is that a fair recitation of what these 20 reflect? 21 A. Yes. 22 Q. And do you recall this, this issue?</p>
<p style="text-align: right;">Page 167</p> <p>1 A. Okay. 2 Yeah. 3 Yeah, yeah, this came from NACDS. 4 I don't remember seeing this. I 5 remember the discussion. I don't remember seeing 6 this document. 7 Q. Which document is that? 8 A. The second page. 9 Q. The second page? 10 A. This was... hmm. So yeah. Yeah, this 11 was another good idea that didn't work. 12 Q. Okay. Let me try to paraphrase what I 13 think was, what's reflected in these documents, 14 at least in part. 15 A. Okay. 16 Q. And you can tell me if I'm wrong just 17 to kind of speed things up. 18 It appears as though sometime in 1991, 19 December 1991, Tennessee -- your, your Medicaid 20 (c) issued a bulletin that indicated that usual 21 and customary charges should be the amount that 22 is no greater than the lowest contract price to</p>	<p style="text-align: right;">Page 169</p> <p>1 A. Yes. 2 Q. Okay. Tell me what you recall about 3 this. 4 A. Um, we -- I thought, that the OBRA '90 5 was irrelevant, but because North Carolina had a 6 most favored nation policy, and vigorously 7 enforced it, when I put out this bulletin saying 8 we're going to do the same thing, NACDS was, was 9 real upset and took the approach with HFCA that 10 this was something new, and it had -- and it 11 violated the OBRA '90 thing on some moratorium on 12 changes to pharmacy reimbursement. 13 The -- we had some ongoing negotiations 14 with NACDS, started out very contentious at first 15 and wound up pretty, pretty amiable. 16 The, the best argument they had was our 17 reimbursement rate with Tennessee Medicaid was 18 pretty low, was lower than most states, and that 19 it approached the ground level anyway, of what 20 they were getting that moment in time, from other 21 third-party payers. So the juice of enforcement 22 really wasn't worth the squeeze of the benefit.</p>

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<p>1 So we backed off and never did implement the 2 policy is really, really the way it played out. 3 Q. Do you know why it was -- were you 4 involved in -- 5 A. And then, and then when's, sometime 6 after that, I wouldn't absolutely swear to it, 7 but I believe then we -- that usual and customary 8 piece, either in a bulletin, I don't want -- or 9 maybe the state plan, something was thrown in 10 there to the cash-paying public or to the general 11 public, or something, some clarification of that. 12 Q. Were you involved in this issue 13 yourself? 14 A. Yes. 15 Q. So even though the letter comes from 16 Manny Martens, -- 17 A. Yeah, I wrote it. 18 Q. You're the one that wrote it? 19 A. Um-hum. 20 Q. And what you were trying to do was to - 21 - is it fair to say that what you were trying to 22 do was to make the usual and customary charge for</p>	<p>1 Um, some providers may think that these 2 -- that the Medicaid patients are more difficult, 3 more time-consuming, more expensive patients to 4 deal with. And you don't want to let that get in 5 the way of still delivering quality care and 6 access to care. 7 Q. Would it be fair to say, then, that you 8 think that Medicaid programs ought to pay more 9 than what other third-party payers pay? 10 MR. DRAYCOTT: Objection. 11 A. I think they need to do, within 12 budgetary limits, all they can to assure access 13 to the best providers in the state. 14 For example, if you look at orthopedic 15 surgeons, or orthopedists, regardless of, of what 16 an MCO and TennCare may be willing to pay those 17 providers, they just, at one point in time just 18 said, We don't do TennCare. So you got a heck of 19 a problem there. Reimbursement level may have 20 been more than any other third party, they just 21 wouldn't participate. So you got to, you got to 22 be careful about that.</p>
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<p>1 a pharmacy claim submitted by a provider -- 2 A. Well, it was just -- 3 Q. -- mean something real? 4 A. It was -- no. It was, it was simpler 5 than that. 6 It was the imposition of something 7 similar to North Carolina, which is a most 8 favored nation clause. 9 If you're willing to accept AWP minus 10 20 plus a dollar from anybody, the State of 11 Tennessee should get that same deal. That was 12 what I was after. It didn't work. 13 Q. Did you believe comparisons to what 14 other third-party payers were paying for drugs is 15 a useful metric regarding what Medicaid programs 16 ought to pay for drugs? 17 MR. DRAYCOTT: Objection. 18 A. No. 19 BY MR. TORBORG: 20 Q. And why is that? 21 A. Because you do have to factor in the 22 access issue.</p>	<p>1 BY MR. TORBORG: 2 Q. Did your department or the state 3 generally ever prepare studies or commission 4 studies to compare provider acquisition costs to 5 AWP? 6 A. No. 7 Q. Whether it be -- 8 A. I don't think so. 9 Q. Do you recall the organization called 10 Myers and Stauffer? Do any work with them? 11 A. I might have. I don't know. 12 Q. Did you -- did Tennessee Medicaid 13 either itself or have someone else do any studies 14 on what it cost to dispense prescription drugs in 15 Tennessee? 16 A. Um, during, during my tenure, no. But 17 I was aware -- I even had at least two that were 18 done prior to my employment with the state. My 19 predecessor had left, you know, in his files, and 20 I had reviewed them, done by UT College of 21 Pharmacy in Memphis. 22 Q. I wanted to ask you another question</p>

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<p>1 just very, very recently in the news as well?</p> <p>2 First DataBank's role in determining AWP in a</p> <p>3 settlement. McKesson chose not to settle and</p> <p>4 First Databank --</p> <p>5 MR. DRAYCOTT: You are correct. There,</p> <p>6 there, there is a, I believe, a class</p> <p>7 certification occurred with respect to First</p> <p>8 DataBank.</p> <p>9 THE WITNESS: McKesson is holding out.</p> <p>10 MR. DRAYCOTT: There is also a</p> <p>11 settlement with respect to First DataBank.</p> <p>12 THE WITNESS: Okay. That, that's the</p> <p>13 end of this, isn't it? This is 2000?</p> <p>14 MR. DRAYCOTT: I'm going to let Mr.</p> <p>15 Torborg deal with your questions.</p> <p>16 MR. TORBORG: Let me --</p> <p>17 THE WITNESS: Okay. My, my -- the</p> <p>18 reason for saying that is, I'm more familiar with</p> <p>19 what's recently going on, and I think it's all</p> <p>20 related, okay?</p> <p>21 BY MR. TORBORG:</p> <p>22 Q. Well, let me bear, you know, bear down</p>	<p>1 A. Yes.</p> <p>2 Q. You have attended meetings where they</p> <p>3 have been in attendance?</p> <p>4 A. I'm sure I have.</p> <p>5 Q. Have you had any conversations with Mr.</p> <p>6 Stevens at any point in time?</p> <p>7 A. No. No.</p> <p>8 Q. How about Ms. Ruden?</p> <p>9 A. No.</p> <p>10 Q. How about Carolyn McElroy?</p> <p>11 A. No.</p> <p>12 Excuse me.</p> <p>13 Q. Look at the next paragraph. It states,</p> <p>14 Stated briefly, under impending change to current</p> <p>15 procedures, FDB will base the average wholesale</p> <p>16 price as it reports on market prices rather than</p> <p>17 the prices identified by manufacturers.</p> <p>18 Additionally, FTB will no longer report a price</p> <p>19 for a product unless its manufacturer has</p> <p>20 certified the completeness and accuracy of</p> <p>21 pricing information submitted.</p> <p>22 Does this refresh your recollection at</p>
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<p>1 the document a little bit --</p> <p>2 A. Okay.</p> <p>3 Q. -- maybe I can refresh your</p> <p>4 recollection --</p> <p>5 A. All right.</p> <p>6 Q. -- about what this specific issue was</p> <p>7 in play here.</p> <p>8 The letter refers to, in the second</p> <p>9 paragraph, a proposal that was discussed at the</p> <p>10 state pharmacy director's July 1999 national</p> <p>11 conference.</p> <p>12 A. Right.</p> <p>13 Q. Apparently there was a presentation</p> <p>14 made by United States Attorney Reed Stevens,</p> <p>15 HHSOF OIG associate counsel, Mary Ruden, and the</p> <p>16 Maryland MFCU director -- and MFCO is M-F-C-O --</p> <p>17 C-U, Director Carolyn McElroy.</p> <p>18 Do you recall at all, Mr. Sullivan,</p> <p>19 that meeting?</p> <p>20 A. I probably was there.</p> <p>21 Q. Do the names Reed Stevens, Mary Ruden</p> <p>22 and Carolyn McElroy ring a bell?</p>	<p>1 all about what -- this specific proposal?</p> <p>2 A. Yes, sir.</p> <p>3 Q. And as refreshed, do you -- can you</p> <p>4 tell me anything more about your recollection of</p> <p>5 this initiative?</p> <p>6 A. Well, I just -- I'm just not sure</p> <p>7 whatever happened between then and today that is</p> <p>8 complying with that statement, whether it was or</p> <p>9 wasn't.</p> <p>10 I think, you know, everybody might be</p> <p>11 missing the boat if, if they want to consider AWP</p> <p>12 to be an accurate assessment of what people pay</p> <p>13 for drugs.</p> <p>14 Q. And --</p> <p>15 A. This isn't going to fix it.</p> <p>16 Q. And if you look further down the</p> <p>17 paragraph, the carryover paragraph on page 110,</p> <p>18 the second page of the exhibit, the sentence is</p> <p>19 that starts with More importantly. Do you see</p> <p>20 that?</p> <p>21 A. Yes.</p> <p>22 Q. It says, More importantly, in view of</p>

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<p style="text-align: right;">Page 218</p> <p>1 the Medicaid program's legal obligation to</p> <p>2 reimburse true provider acquisition costs, such</p> <p>3 an effort by the states to ensure payment is</p> <p>4 based on actual prices, it is mandatory. Do you</p> <p>5 see that?</p> <p>6 A. Yeah, I see it.</p> <p>7 Q. Do you recall a discussion at any</p> <p>8 meeting that state Medicaid programs have a legal</p> <p>9 obligation?</p> <p>10 A. No. No.</p> <p>11 Q. Was that consistent with your</p> <p>12 understanding of what was required by the state,</p> <p>13 Tennessee?</p> <p>14 A. No.</p> <p>15 Q. And what was your understanding of what</p> <p>16 was required?</p> <p>17 A. Well, I mean why -- if there was a</p> <p>18 legal obligation to only reimburse true provider</p> <p>19 acquisition costs, then why do we go through the</p> <p>20 trouble of submitting state plans? You tell me</p> <p>21 what reimbursement is going to be.</p> <p>22 Q. What do you mean by that?</p>	<p style="text-align: right;">Page 220</p> <p>1 that?</p> <p>2 A. Um-hum.</p> <p>3 Q. It states, If providers concede that</p> <p>4 reimbursement exceed acquisition costs but</p> <p>5 maintain that the surplus is necessary to cover</p> <p>6 ancillary costs of the drugs' administration,</p> <p>7 e.g., nursing or incidental supply expenses,</p> <p>8 their argument runs expressly counter to law.</p> <p>9 Under Medicaid program requirements reimbursement</p> <p>10 is dependent on the acquisition costs of the</p> <p>11 drugs, not the overhead costs involved in</p> <p>12 dispensing them.</p> <p>13 Do you see that?</p> <p>14 A. Yes.</p> <p>15 Q. Okay. Do you agree with that</p> <p>16 statement?</p> <p>17 A. No.</p> <p>18 Q. Why not?</p> <p>19 A. Well, I mean, in practicality, that's</p> <p>20 not the way it's done, and, and I never, I never</p> <p>21 was advised by my bosses or people from the</p> <p>22 regional office or people from central office of</p>
<p style="text-align: right;">Page 219</p> <p>1 A. Well, why would -- if the federal</p> <p>2 government is saying you are legally obliged to</p> <p>3 pay no more than cost, then you tell me what cost</p> <p>4 is. Why do I bother submitting a state plan</p> <p>5 amendment that says I'm going to apply the lesser</p> <p>6 of this, or AWP minus that, or this or that or</p> <p>7 the other, that you approve if I'm legally</p> <p>8 obliged to paying cost. Obviously -- I mean you</p> <p>9 don't know what cost is. You can't -- or else</p> <p>10 you would dictate it.</p> <p>11 Does that make sense?</p> <p>12 Q. A little bit.</p> <p>13 A. That's -- it's impossible to enforce,</p> <p>14 and I don't ever remember anybody ever telling</p> <p>15 me, Leo, you got a legal obligation to only pay</p> <p>16 true provider's cost. You do that and you won't</p> <p>17 have a program.</p> <p>18 Only people that could do that is a</p> <p>19 340B federally qualified health plan.</p> <p>20 Q. If we go down to Paragraph 4 of this</p> <p>21 letter, or I'm sorry, toward the bottom of the</p> <p>22 page where there is an indent 4. Do you see</p>	<p style="text-align: right;">Page 221</p> <p>1 HFCA or CMS that that's the way things had to be</p> <p>2 done.</p> <p>3 Q. And do you believe that reimbursement</p> <p>4 was limited to the actual acquisition costs of</p> <p>5 the drugs, that you would have an effective</p> <p>6 program that provided access to care to</p> <p>7 beneficiaries?</p> <p>8 A. It would severely compromise access to</p> <p>9 care, in my opinion.</p> <p>10 Q. And would that be true across all fifty</p> <p>11 states, in your opinion?</p> <p>12 A. There may be some rural versus urban</p> <p>13 mix that, that might skew that, but I would think</p> <p>14 so.</p> <p>15 Q. The next, next page, the carryover</p> <p>16 paragraph, first sentence, states, No entity</p> <p>17 charged with implementation or enforcement of</p> <p>18 Medicaid program rules can responsibly</p> <p>19 countenance a reimbursement system that violates</p> <p>20 the statutory obligation to reimburse provider</p> <p>21 acquisition costs.</p> <p>22 Did you -- do you agree with that, Mr.</p>

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